



El Dorado County Emergency Services Authority

JPA Board of Directors Meeting Minutes

Wednesday, April 24, 2019 - 8:00 a.m.
Diamond Springs Fire, 501 Main Street, Diamond Springs, CA 95619

Pledge of Allegiance: Conducted

1. Call to Order/Introductions - Call to order at 8:04 a.m.

Board Attendees:

- | | |
|---|--|
| <input checked="" type="checkbox"/> CAL FIRE - Cameron Park Fire, Div. Chief Sherry Moranz | <input checked="" type="checkbox"/> Alternate Battalion Chief Jed Gaines |
| <input checked="" type="checkbox"/> CAL FIRE ECC AEU, Unit Chief Scott Lindgren, Chair | <input checked="" type="checkbox"/> Alternate Battalion Chief Brian Newman |
| <input checked="" type="checkbox"/> Diamond Springs Fire, Chief Bryan Ransdell | <input checked="" type="checkbox"/> Alternate Deputy Chief Ken Earle |
| <input checked="" type="checkbox"/> El Dorado County Fire, Interim Chief Lloyd Ogan | <input checked="" type="checkbox"/> Alternate Division Chief Tim Cordero |
| <input checked="" type="checkbox"/> El Dorado Hills Fire, Chief Maurice Johnson | <input checked="" type="checkbox"/> Alternate EDH Board of Dir., John Giraudo |
| <input type="checkbox"/> Garden Valley Fire, Chief Clive Savacool, Vice Chair | <input checked="" type="checkbox"/> Alternate Battalion Chief Jon Michaelson |
| <input type="checkbox"/> Georgetown Fire, Asst. Chief Mike Blankenheim (CAL FIRE) | <input checked="" type="checkbox"/> Alternate Battalion Chief Dave Wood |
| <input checked="" type="checkbox"/> Mosquito Fire, Chief Eddie Dwyer | <input checked="" type="checkbox"/> Alternate Battalion Chief Dion Nugent |
| <input checked="" type="checkbox"/> Pioneer Fire, Chief Mark Matthews | <input type="checkbox"/> Alternate Captain Greg Morford |
| <input type="checkbox"/> Rescue Fire, Deputy Chief Mike Lilienthal | <input checked="" type="checkbox"/> Alternate Deputy Chief Dave Brady |
| <input type="checkbox"/> Marshall Medical Center, Exec. Dir. Maia Schneider | |
| <input checked="" type="checkbox"/> JPA Representative Sherrie Kelley | |

Guests:

- José C. Henríquez, LAFCO
- Sue Hennike, El Dorado County
- Jim Hartley, El Dorado Hills Fire Board of Directors
- Pat Williams, Diamond Springs Fire Board of Directors
- Rick Todd, Georgetown Fire Board of Directors

Other Attendees:

Division Chief Paul Dutch, El Dorado County Fire

2. Approval of Agenda

Director Johnson motioned to approve the agenda as presented. Director Michaelson seconded the motion, which carried unanimously.

3. Public Comments

None.

4. Consent Calendar

Director Ransdell motioned to approve consent calendar items 4.1, 4.2 and 4.3 as presented. Director Moranz seconded the motion, which carried unanimously.

5. Correspondence

None.

6. Reports

6.1 Receive/File Statistics for March 2019

Director Lindgren provided an overview of the statistics for the March response time reports.

6.2 JPA Interim Executive Director Report

Ms. Kelley provided an update/recommendation on the following items.

- Conditions on age restricted housing developments.
- JPA fleet status level.
- JPA subsidizing non-transporting districts.
- JPA Board membership structure.
- Items addressed by JPA for YTD FY18-19.

7. Old Business

7.1 Review Upcoming Holiday/Event Calendar

The Board reviewed the holiday/event calendar.

Director Michaelson motioned to move the Upcoming Holiday/Event Calendar to the consent calendar on all future agendas. Director Ransdell seconded the motion, which carried unanimously.

7.2 Discuss Status of CSA 3 RFP

CSA 3 is currently in contract negotiations with the County.

Director Johnson motioned to remove Discuss Status of CSA 3 RFP as a standing item on all future agendas. Director Ogan seconded the motion, which carried unanimously.

7.3 Discuss and Vote on Fleet Status Level Reduction

The Finance Committee is requesting, and previously the System Status Management Committee requested that the Board reduce the number of medic units in the system from 21 to 19.

Director Moranz motioned to approve the reduction of the medic unit fleet from 21 to 19. Director Brady seconded the motion, which carried unanimously.

7.4 Review and Vote on Revised System Status Management Policy

As outlined in the master contract with the County, and in conjunction with the Ambulance Ordinance, the policy has been revised to indicate that Code 2 IFTs must originate and terminate within El Dorado County. Code 3 IFTs and CCTs will be performed by the JPA if an alternate provider is unable to transport within a reasonable timeframe, which will result in a negative patient outcome.

Director Cordero requested that the Code 3 definition be changed from immediate need to emergent call.

Discussion topics included the following:

- A transition plan will need to be established in order to provide Marshall Medical Center time to secure alternate vendors.
- Marshall Medical Center's IFTs should be their responsibility. The JPA is responsible for pre-hospital care and only those IFTs that originate and terminate within El Dorado County.
- Marshall Medical Center defines IFTs differently than the JPA.
- Has Marshall Medical Center explored the feasibility of obtaining alternate vendors?
- Is AMR the only vendor permitted in the county for IFTs?
- The hospital should consider contracting with the JPA to provide IFTs that terminate outside of El Dorado County.
- A workshop with all the stakeholders should occur prior to any decisions being made.

- The JPA has serious concerns about providing pre-hospital ALS service to the community when so many IFTs require medic units to be out of the county for extended periods of time on a regular basis.
- The PUD model is predicated on 911 service to the county. The tax payers did not sign up for IFTs that terminate outside of El Dorado County, which consistently leaves the county minimally covered.
- The JPA needs to obtain a legal opinion regarding their requirements under the master contract.
- Establish a sub-committee to discuss the issue further.
- Let the Duty Chief make the decision regarding the long IFTs.
- The County wants to keep the revenue in the system.

Director Matthews motioned to have the JPA halt all non-emergency Code 2 IFTs that terminate outside of El Dorado County as of July 1, 2019. Director Dwyer seconded the motion.

Director Johnson suggested that the JPA conduct a workshop with all the stakeholders before moving forward with a motion to halt the service. Director Matthews rescinded the motion.

Director Johnson motioned to schedule a workshop in May for all stakeholders to meet. Director Michaelson seconded the motion, which carried unanimously.

Director Johnson motioned to establish a workgroup in order to provide direction to the ECC on how to proceed with IFTs that terminate outside of Sacramento County. Director Matthews seconded the motion, which carried unanimously. The workgroup will consist of Directors Johnson, Ogan and Matthews and Newman.

8. New Business

8.1 Discuss and Vote on Recommendation from SSMC Regarding AVL Equipment

Director Cordero advised the Board that the MDTS are specific to the vehicles, where the app version can be transferred and, therefore, the System Status Management Committee is recommending that the JPA sell the existing Patriot mobile data computers and batteries to local government districts and purchase the app version and iPads (for those districts not currently using and iPad) for all medic units.

Director Johnson motioned to authorize the JPA to sell the existing 21 Patriot mobile data computers and batteries to local government agencies. Director Michaelson seconded the motion, which carried unanimously.

8.2 Discuss and Vote on Distribution of Funding for Transporting Districts

Director Moranz stated that some transporting districts are struggling to cover staff costs and the proposal being presented would bring things more in line with what it cost each district to actually staff an ambulance. The proposal would only be for FY 19-20, as the JPA plans on discussing the financial issues with the County in an attempt to reopen the contract.

Discussion topics included the following:

- The fixed rate of \$1.15M to the fire districts is not sustainable and the districts will begin subsidizing beginning FY 19-20.
- The new proposed funding model is flawed.
- The cost to operate an ambulance should be the same at each district.
- MOUs are different for each district.
- The districts should be billing the JPA for actual costs.
- The deployment model needs to be addressed.

Director Johnson motioned that the JPA move forward with discussions with the County regarding reopening the master contract in an effort to fund the actual costs to run the medic units. Director Ransdell seconded the motion.

Ms. Hennike stated that she is unsure whether there are significant reasons for the County to reopen the contract.

Motion carried unanimously.

Directors Johnson, Ogan, Moranz and Ransdell will represent the JPA on any contract renegotiations with the County.

8.3 Review and Vote on Areas of Focus for Triton LLC

On April 10, 2019 a workgroup of the JPA Board of Directors met and compiled the following items for AP Triton, LLC to investigate. This list, should it be approved, will be coupled with the list from the Fire Chiefs Association and provided to AP Triton, LLC in order for them to create a presentation and quote, which will be presented at a future JPA Board meeting. The quote will be broken out separately by the two lists in order for the JPA Board to consider only the costs associated with the list submitted for JPA related items.

- Deployment options
- IFT transports
- Options for a more efficient first responder system
- What consequences will ALS engines stopping the clock have on the County's PUD model?

Director Johnson motioned to approve the list to submit to AP Triton LLC along with the list from the Fire Chiefs Association in order for the consultant to create a presentation and quote, which will be presented at a future JPA Board meeting for review and approval. Director Michaelson seconded the motion, which carried unanimously.

8.4 Discuss and Vote on JPA Subsidizing Non-Transporting Districts

Based on the current and future financial issues the JPA is facing, it is the recommendation of the Finance Committee and the JPA Interim Executive Director to halt the stipend to the non-transporting districts beginning FY 19-20.

Discussion topics included the following:

- The JPA Bylaws indicate a regional integrated emergency medical service and ambulance transportation operations, therefore ALS engines should be included.
- The JPA does not have a contract with any non-transporting agency that outlines any type of payment structure.
- The non-transporting agencies view the stipend as a cap, not a budget.
- The assessments in the non-transporting districts are to fund the level of service that district provides.
- The medic units do not always have the supplies available to restock the engines.
- Keep the stipend in place, but require the non-transporting district to reimburse the JPA should they exceed the stipend.
- Have the non-transporting districts bill the JPA directly if they are unable to restock from the medic unit.
- Review the restocking policy to see if any additional changes are needed.
- Each district should bill for their own EMS response.

Director Johnson motioned to halt the stipend to the non-transporting districts beginning FY 19-20 and to have the System Status Management Committee review and/or revise the Expense and Variance Report policy regarding how non-transporting agencies restock from the medic units.

Director Moranz seconded the motion.

Roll Call Vote

CAL FIRE ECC AEU, Unit Chief Scott Lindgren	Aye
CAL FIRE - Cameron Park Fire, Div. Chief Sherry Moranz	Aye
Diamond Springs Fire, Chief Bryan Ransdell	Aye
El Dorado County Fire, Interim Chief Mike Ogan	Aye
El Dorado Hills Fire, Chief Mo Johnson	Aye
Garden Valley Fire, Alternate Battalion Chief Jon Michaelson	Nay
CAL FIRE - Georgetown Fire, Alternate Battalion Chief Dave Wood	Aye
Mosquito Fire, Chief Eddie Dwyer	Aye
Pioneer Fire, Chief Mark Matthews	Aye
Rescue Fire, Alternate Deputy Chief Dave Brady	Aye
Marshall Medical Center, Exec. Dir. Maia Schneider	Absent

Motion carried.

8.5 Evaluate and Vote on JPA Board Membership Structure

The Board decided to separate out the topics into two discussions.

1. Marshall Medical Center's Membership

In support of the motion from the April System Status Management Committee meeting, the JPA is in agreement that Marshall Medical Center should be removed from the JPA Board of Directors. Although the Assembly Bill allows the JPA to have a hospital representative on the Board, it is not a requirement. Further, the consensus is that Marshall is being required to vote on JPA financial and operational matters that they may not have knowledge of, nor are involved with on a regular basis.

Director Johnson motioned to move forward with revising the JPA Bylaws to remove Marshall Medical Center from the JPA Board of Directors, but maintain them as a partner. Director Moranz seconded the motion.

Roll Call Vote

CAL FIRE ECC AEU, Unit Chief Scott Lindgren	Aye
CAL FIRE - Cameron Park Fire, Div. Chief Sherry Moranz	Aye
Diamond Springs Fire, Chief Bryan Ransdell	Aye
El Dorado County Fire, Interim Chief Mike Ogan	Aye
El Dorado Hills Fire, Chief Mo Johnson	Aye
Garden Valley Fire, Alternate Battalion Chief Jon Michaelson	Nay
CAL FIRE - Georgetown Fire, Alternate Battalion Chief Dave Wood	Aye
Mosquito Fire, Chief Eddie Dwyer	Abstained
Pioneer Fire, Chief Mark Matthews	Abstained
Rescue Fire, Alternate Deputy Chief Dave Brady	Aye
Marshall Medical Center, Exec. Dir. Maia Schneider	Absent

Motion passed.

2. Board Member Voting Powers

Based on conversations at both the System Status Management Committee and the Finance Committee, the JPA recommends that the Board change its voting powers to a weighted system, thus giving the transporting agencies more control over the financial and operational issues concerning the medic units that they operate. This structure would provide fairness to all

Board members and not allow one transporting district to have more votes than another transporting district. The recommended weighted structure is listed below.

Non-transporting districts = 1 vote

Transporting districts = 2 votes

Discussion topics included the following:

- Each ambulance should receive one vote.
- The level of risk the transporting agencies have should be reflected in their voting powers.
- If a current non-transporting agency operates an ambulance in the future then their voting power would increase.
- The current voting system has the potential for the non-transporting agencies to impose financial and/or operational impacts to the transporting agencies.
- It would be unequitable to adjust the voting powers.
- Consider having the non-transporting agencies as a partner and not a Board member.
- Representation should not be taken away from the non-transporting agencies.
- The ECC should become a partner or non-voting member.
- A 2/3 vote and an amendment would be required to move forward with making any changes to the Bylaws.
- Consider the weighted voting structure at the committee level vs. the Board level.
 - The vote could still be overturned at the Board level by the non-transporters.

Director Johnson motioned to move forward with the creation of a resolution to amend the JPA Bylaws to reflect a weighted voting powers structure of non-transporting districts = 1 vote and transporting districts = 2 votes with the ECC being changed to a partner/non-voting member. Director Ransdell seconded the motion.

The ECC is heavily involved in policy decisions and it would be a struggle for them to become a partner/non-voting member. Additionally, the ECC has JPA employees.

Director Johnson retracts the part of the motion regarding the ECC becoming a partner/non-voting member and requests that they remain a non-transporting agency.

Roll Call Vote

CAL FIRE ECC AEU, Unit Chief Scott Lindgren	Aye
CAL FIRE - Cameron Park Fire, Div. Chief Sherry Moranz	Aye
Diamond Springs Fire, Chief Bryan Ransdell	Aye
El Dorado County Fire, Interim Chief Mike Ogan	Aye
El Dorado Hills Fire, Chief Mo Johnson	Aye
Garden Valley Fire, Alternate Battalion Chief Jon Michaelson	Nay
CAL FIRE - Georgetown Fire, Alternate Battalion Chief Dave Wood	Aye
Mosquito Fire, Chief Eddie Dwyer	Nay
Pioneer Fire, Chief Mark Matthews	Nay
Rescue Fire, Alternate Deputy Chief Dave Brady	Aye
Marshall Medical Center, Exec. Dir. Maia Schneider	Absent

Motion passed.

9. Fiscal Items

10.1 Review YTD Spend for Non-Transporting Districts (Standing Board Item)

The Board reviewed the YTD spend for non-transporting districts.

10.2 Review YTD Revenue vs. Expenditure Report (Standing Board Item)

The Board reviewed the YTD revenue vs. expenditure report.

11. **Director Items**

CAL FIRE ECC AEU: New Comm Ops coming soon. The 2018 year-end report will be published soon.

CAL FIRE Cameron Park: No report.

Diamond Springs / El Dorado Fire: No report.

El Dorado County Fire: No report.

El Dorado Hills Fire: Purchasing a Lucas device for the medic unit.

Garden Valley Fire: No report.

Georgetown Fire: No report.

Marshall Medical Center: No report.

Mosquito Fire: No report.

Pioneer Fire: No report.

Rescue Fire: No report.

12. **Good and Welfare**

- Medic 61 covering Station 74 impacts the unit when responding to areas such as Loon Lake.
- An auto-aid agreement has been established between Georgetown and Garden Valley.
- Academy graduation will take place Friday, May 10 at Station 62.

13. **Adjournment**

Director Johnson motioned to adjourn the meeting at 11:30 a.m. Director Michaelson seconded the motion, which carried unanimously.